

Action Plan 2026–2027

Erasmus Student Network



1. Introduction

The Action Plan 2026-2027 translates the objectives from the Vision and Strategic Priorities 2025-2031 and the Three-Year Strategy 2025-2028 into measurable actions. While these documents set the long-term direction and mid-term objectives, the Action Plan outlines the specific steps ESN will take during the academic year to support their implementation.

This Action Plan uses an outcome-oriented approach, linking each task to specific deliverables and measurable outputs. Each action identifies the Board member accountable and a deadline for completion. The Board member listed is accountable for the progress of the action, while its implementation may involve different actors across the Network (such as Support Structures or Staff members).

Actions are grouped by strategic priority, following the Long-Term Strategy's structure. Within each priority, actions are listed according to the strategic goals they support, clarifying the connection between operational steps and the strategic framework.

In the upcoming academic year, we will reinforce the Erasmus Student Network's core priorities: international mobility and the student experience. While the Network engages in diverse activities, it is essential that all efforts remain aligned with ESN's mission to support and advance mobility. Our work must deliver tangible improvements for students.

A key priority of this Action Plan is to strengthen ESN's role as a credible actor in the mobility ecosystem through evidence-based work and targeted advocacy. By developing research, policy contributions, and projects on inclusion, housing, mental health, and access to traineeships, the Network will better address the evolving needs of international students and help shape the future of Erasmus+.

At the same time, ESN's sustainability depends on its volunteers, whose contributions must be better recognised. This year, particular attention will be given to identifying, valuing, and promoting the skills and competences developed through volunteering, both within the Network and externally.

To support these efforts, we will continue to improve governance and internal processes. This includes enhancing quality assurance, strengthening onboarding and support systems,



streamlining communication, and positioning the ESNcard as a central element of membership and engagement.

Communication and external relations will continue to drive ESN's impact. We will deliver more systematic communication campaigns and strengthen stakeholder engagement. ESN will actively contribute to discussions on the future of the Erasmus+ programme.

Furthermore, this academic year marks a significant step in advancing the Network's digital transformation. Implementing and scaling the digital ESNcard, along with consolidating ESN's digital platforms, will create a more coherent, accessible, and student-oriented digital ecosystem.

This Action Plan places greater emphasis on impact. ESN will take concrete steps to measure, analyse, and demonstrate its societal contribution, ensuring that activities at all levels align with clear outcomes and long-term value.

This is the second Action Plan supporting the Three-Year Strategy 2025-2028. It builds on the previous mandate's work and advances progress toward the strategic objectives. The actions strengthen ESN's priorities and enable timely responses to emerging needs and opportunities.

As with all ESN strategic documents, the Action Plan guides the entire Network. It sets shared objectives for National Organisations, Sections, volunteers, and ESN International, ensuring all levels of the organisation work together to strengthen international mobility and enhance the international student experience.



2. Action Plan 2025-2026

1) INTERNATIONAL MOBILITY AND STUDENT SUPPORT

ESN will empower the Erasmus Generation to actively support international mobility. ESN will facilitate all phases of mobility, ensuring that mobility is an enriching experience - not only for students but for society as a whole. ESN is committed to promoting high-quality mobility and education by continuously promoting opportunities and exploring different mobility formats. Moreover, ESN will provide comprehensive support to all international students alike, ensuring inclusivity and accessibility for all.

The goals and objectives of the International Mobility and Student Support strategic priority can be found in the Three-Year Strategy 2025-2028, pages 3-6.

1.1 Ensure that ESN International will produce at least four policy outputs and five articles that contribute to ESN's ongoing efforts to support international mobility.

1.2 Launch the final report of the XVI ESNsurvey and communicate key insights.

1.3 Launch the XVII edition of the ESNsurvey and prepare a dissemination campaign.

1.4 Monitor progress on inclusion in student mobility by comparing ESNsurvey data of 2025 to data of ESNsurvey 2023, 2021 and other research outputs, through the DIEM project.

1.5 Research the impact of participation in transnational education activities on graduate employability through the SHIFT project.

1.6 Research what inclusion in mobile traineeship entails and consequently apply a research-based inclusion lens to Erasmus+ traineeships by assessing barriers to participation through the IN KEY project.

1.7 Establish and coordinate an expert group involving at least five experts in the internationalisation of higher education and student mobility to support the survey's development and analysis.

1.8 Organise one social media campaign on mental health issues affecting mobile students, through the Mobile Minds in Motion.

- 1.9** Through at least one session in each Regional Platform, increase awareness and understanding of students' rights in international mobility.
- 1.10** Organise a conference connected to the Education Community Meeting, focusing on inclusion and diversity in student mobility, through DiEM
- 1.11** Train 10 ESN facilitators in delivering educational content on mental health prevention for mobile students at the 2026 Regional Platforms, through Mobile Minds in Motion Project.
- 1.12** Conduct a coordinated campaign with at least 4 National Organisations on the topic of Erasmus+ students on the Erasmus Charter for Higher Education (ECHE) and Erasmus Student Charter (ESC).
- 1.13** Raise awareness of the housing crisis, with a particular focus on student wellbeing and the risks posed by AI in scams, via a structured comms campaign through the MOWEHOME project.
- 1.14** Contribute to students' input to the DACEM course catalogue platform and to the digitalisation and harmonisation of qualitative course catalogues at the European level through the DACEM project.
- 1.15** Develop an automatic credit recognition data visualisation scoreboard on ErasmusGeneration.org, through the AUREA project.
- 1.16** Develop an online learning hub to guide students through pathways for international education, through the SHIFT project.
- 1.17** Through existing online meetings and in-person events, deliver at least 3 capacity-building initiatives to empower National Boards to implement ESN's Mission on international student mobility.
- 1.18** Update ESN's General Policies and establish a structured process for their periodic revision.
- 1.19** Develop a Global Mobility Strategy in collaboration with the Regional Liaison Office to ensure ESN support for students in third countries.

- 1.20** Ensure ESN is actively involved in the development of the European Degree (label) by participating in explanatory actions and the annual Forum.
- 1.21** Through participation in relevant initiatives and discussions, ensure ESN's engagement with European University Alliances.
- 1.22** Develop a position paper defining ESN's role in Quality Assurance in Higher Education and international mobility.
- 1.23** Define ESN's potential role as a partner in the Bologna Follow-Up Group (BFUG) through a position or strategic document.
- 1.24** Through participation in at least one consultation or initiative, ensure ESN's engagement in the development of the Pact for the Mediterranean.
- 1.25** Create a concept note to reinforce ESNcard as the largest platform for Erasmus+ alumni.
- 1.26** Develop guidelines for National Organisations and Sections on collaborating with hosting organisations and companies to expand the ESNcard target audience, including ESC volunteers and Erasmus+ interns.
- 1.27** Collaborate with Eurail to support the ongoing development and improvement of the Interrail Pass for Erasmus+, ensuring its long-term success and accessibility.
- 1.28** Understand the role of Erasmus+ in unlocking behaviour change by identifying recurring patterns of students; design a theoretical framework for sustainable behaviour change, through the Green Erasmus 2.0 project.
- 1.29** Build capacity for students and ESN volunteers to address environmental challenges through challenge-based and community-engaged learning by participating in training with universities and community actors, through the Green Erasmus 2.0 project.
- 1.30** Develop a GreenErasmus Label for sustainable internationalisation, through a Co-creation process between Students & University Staff, through the Green Erasmus 2.0 project.
- 1.31** Establish cooperation with at least one company to explore opportunities for expanding career development services for ESNcard alumni post-mobility.

1.32 Pilot 3 innovative Labs to connect International Students to the world of Work; focused on entrepreneurship, sustainability, and digital skills, through ETI Labs project.

1.33 Engage ESN volunteers in a Learning Network for Universities and Student representatives to build capacity for the implementation of learner-centred education, through the SHIFT project.



2) VOLUNTEER MANAGEMENT AND DEVELOPMENT

ESN volunteers will be ambassadors of mobility and international students, reflecting the Network's Values in their work. To support the growth of its volunteers, ESN will foster competence development through structured learning paths, ensuring that volunteers acquire valuable skills that are recognised both within the organisation and on the job market. ESN will create a sustainable and rewarding volunteering experience on all levels that benefits both individuals and the Network as a whole. 7

The goals and objectives of the Volunteer Management and Development strategic priority can be found in the Three-Year Strategy 2025-2028, pages 7-8.

- 2.1** Conduct a needs analysis by using the National and Section Questionnaire, Quality Assurance, ESN Volunteer Survey, and other relevant resources to identify the needs at each level and outline the foundation for the HR Guidelines content.
- 2.2** Deliver at least one session per Regional Platform 2026 on HR topics such as recruitment, onboarding and volunteer retention, based on insights from the Section Questionnaire and ESN Volunteer Survey, and tailored to the needs and realities of each region.
- 2.3** Integrate insights from the National and Section Questionnaire and Quality Assurance into the work of ESN International by organising at least one onboarding session and providing a set of thematic resources, to ensure practical use of the results by the Board and Support Structures.
- 2.4** Engage with at least three youth NGOs to explore their practices in knowledge management and knowledge transfer, and compile approaches that could be adapted and implemented within ESN.
- 2.5** Update the ESN Wiki content to ensure all information is accurate and up to date.
- 2.6** Implement at least two promotional actions towards the national and local levels to increase volunteer engagement with ESN Wiki.
- 2.7** Plan the timeline of international events in 2028.
- 2.8** Establish a Working Group to revise the myESNcareer service by analysing the Network's needs in volunteer recognition, mapping responsibilities and competences across volunteer positions, and developing recommendations for the service's future.

- 2.9** Gather and refine best practices on event organisation within the Network, leading to the creation of an improved events organisation toolkit.
- 2.10** Evaluate the current ESN Awards categories, based on past submissions and ESN's strategic priorities, and implement updated categories to better reflect the Network's activities and recognise their impact.
- 2.11** Conduct research on competence development and the recognition of youth work to provide better insights for the Network.
- 2.12** Based on the previous assessment, develop interactive and engaging resources for the national and local levels, focusing on motivation, volunteer engagement, and well-being.
- 2.13** Organise at least two sessions on the topics of volunteer wellbeing and creating a safe environment for volunteers in the HR & Network Community.
- 2.14** Create a standardised safety protocol for international events.
- 2.15** Analyse best practices of alumni engagement across the Network and compile resources for National Organisations on establishing and maintaining alumni networks, with a focus on knowledge transfer and understanding the impact of volunteering.
- 2.16** Organise Regional Platforms 2026.
- 2.17** Organise Eduk8 Community Meeting.
- 2.18** Organise Grants Lab 2026.
- 2.19** Organise Insight Days 2027.
- 2.20** Organise Eduk8 Starter 2027.
- 2.21** Organise two cycles of Community Meetings in the academic year 2026/2027.
- 2.22** Organise Facilitation Crash Course.
- 2.23** Organise Training Lab online.
- 2.24** Prepare the organisation of Eduk8 Forward 2027.
- 2.25** Organise two National Boards' Trainings in the academic year 2026/2027.



3) GOVERNANCE AND MEMBERSHIP

ESN will focus on strengthening its governance structure and ensuring clear, efficient and democratic decision-making processes with a strong and united membership. The Network will maintain its identity while unifying internal procedures and promoting transparency, fostering collaboration and cohesion across all levels. ESN will aim for quality, sustainable growth and development across all member countries, supporting local and National Organisations to enhance their capacity and effectiveness. The ESN Headquarters, with its sustainable structure aligned with ESN's goals, will support the work of the Board and the Network to enhance the overall impact of ESN.

The goals and objectives of the Governance and Membership strategic priority can be found in the Three-Year Strategy 2025-2028, pages 9-11.

3.1 In the HR & Network Community, organise two best practice sharing sessions on democratic and inclusive decision-making within National Organisations, aimed at improving these processes and their internal regulations.

3.2 Support National Organisations in implementing a structured approach towards the legal registration of their Sections, including guidance and sharing of best practices.

3.3 Support National Organisations in implementing ESNcard as a membership card by organising at least one open working session to connect how membership is regulated in the national context, reflected in NOs' internal documents, and linked to the ESNcard.

3.4 Present the ESNcard Network Report.

3.5 Conduct the "Your ESNcard Experience" survey twice - after the end of each semester.

3.6 Implement an improved internal communication flow by restructuring mailing lists, publishing updated Online Communication Guidelines, and providing guiding materials for effective communication, to ensure easier access to information and reduce communication overload.

3.7 Explore the possibility of streamlining and centralising the communication and promotion of opportunities across the Network by mapping existing channels and identifying more efficient and accessible approaches for volunteers.

- 3.8** Introduce a regular section in the internal ESN newsletter to cover at least one volunteer story per edition, showcasing experiences that foster ESN identity and promote the spirit of volunteering.
- 3.9** Implement necessary improvements to the Quality Assurance process before the next edition to better align with the diverse needs and contexts of National Organisations, ensuring that criteria and indicators more accurately reflect their realities while still allowing for year-over-year comparison.
- 3.10** Standardise collaboration between the Membership Team and the Regional Support Team by organising a joint onboarding and establishing regular communication channels, clarifying their roles to ensure aligned and comprehensive support for National Organisations.
- 3.11** Implement and pilot an improved process for how the Membership Team supports National Organisations during the first semester, focusing on development planning and progress tracking, followed by an evaluation after the first semester.
- 3.12** Through the HR & Network Community, analyse the onboarding processes for Candidate Sections across the Network and provide standardised recommendations for National Organisations to support and integrate them effectively.
- 3.13** If logistically possible, organise joint Training & Activities and HR & Network Community Meetings with a shared agenda, covering topics such as governance, HR and training, events, and impact.
- 3.14** Ensure continuous collaboration between Training & Activities and HR & Network Community Managers throughout the year by organising at least 2 calls focused on any of these topics: governance, HR, training, events, and impact, based on the needs of the communities.
- 3.15** Liaise with the General Assembly Chairing Team to ensure correct interpretation of the NOs Duties and introduce an effective system for checking compliance, before the Spring GA 2027.
- 3.16** Conduct an assessment to evaluate the implementation of the restructure within the ESN Headquarters and identify workflows and procedures that need to be adapted to ensure effective and consistent implementation.

3.17 Evaluate the Support Structures covering the topics of governance and HR to identify gaps and assess needs, and develop recommendations for future implementation.

3.18 Organise at least three workshops for volunteers from Support Structures, based on the needs assessment, on topics that support their competence development.

3.19 Organise at least one initiative to improve the visibility and recognition of Support Structures, to showcase the resources and support they can offer to the Network.

3.20 Improve ESN International's financial reporting by presenting a financial reporting structure aligned with the 2026 budget template.

3.21 Revise the advertising strategy across all platforms and strike a sustainable balance between advertising revenue and user experience.

3.22 Implement a monetisation process for the revamped ErasmusCareers.org by revising the previously established business plan.



4) VISIBILITY, OUTREACH AND EXTERNAL RELATIONS

ESN will be a unified and widely recognised brand of the Erasmus Generation, serving as the voice of international students and the leading advocate for mobility programmes within and beyond Erasmus+. By actively promoting participation in opportunities for intercultural dialogue, internationalisation at home, and the impact of volunteering, ESN will increase its outreach, strengthen its partnerships, and enhance its recognition. Through strategic communication and collaboration with relevant stakeholders, ESN will reinforce its position as the key organisation supporting international mobility, ensuring its presence in decision-making spaces.

The goals and objectives of the Visibility, Outreach and External Relations strategic priority can be found in the Three-Year Strategy 2025-2028, pages 12-14.

- 4.1** Establish six new corporate partnerships with benefits for ESNcard holders.
- 4.2** Analyse the possibility of implementing new channels to communicate with the international students and the Network, such as WhatsApp Channels.
- 4.3** Review the current structure of the Erasmus Generation Portal, to provide a better understanding to all users of the purpose of the platform.
- 4.4** Create one-pagers to explain to Sections and National Organisations the main functionalities of the Erasmus Generation Portal and how to promote the platform before, during and after the mobility to international students and universities.
- 4.5** Develop a communication strategy to inform international students about the digital ESNcard.
- 4.6** Organise outreach activities to raise awareness on the renewed erasmuscareers.org platform and its mobile traineeship opportunities in the form of a structured comms campaign
- 4.7** Improve the structure of esn.org website on Satellite 5.
- 4.8** Organise the Erasmus Destination of the Year 2027 initiative and announce the winner at EGM 2026.
- 4.9** Establish cooperation between the Communications Department and the Social Media Team of the Communication Committee to post at least two videos per month for TikTok of ESN International.



- 4.10** Connect the content of the Erasmus Generation Blog, Erasmus Generation Perspective podcast, and @Erasmus.Generation Instagram account by covering the stories of five international students through all three platforms.
- 4.11** Facilitate collaboration between the Communications Department and Communication Committee to launch at least one campaign per semester focused on topics such as promotion of mobility, volunteering, or the impact of ESN.
- 4.12** Create the 'Gathering Voices!' campaign and its report through the Voices of Change project.
- 4.13** Update the media contacts list and reach out to at least 10 potential new contacts.
- 4.14** Design a digital campaign on mobility opportunities mapped out on the Erasmus Generation Portal.
- 4.15** Organise regular meetings with key stakeholders to share ESN's latest outputs and ensure its continued relevance in the higher education sector.
- 4.16** Ensure that ESN is represented as a speaker at at least 10 conferences or events focused on international mobility during the academic year 2026/2027.
- 4.17** Ensure ESN's continued cooperation with National Agencies through active participation and collaboration in Long-term Cooperation Activities and Training Cooperation Activities.
- 4.18** Ensure ESN's active participation in consultations on the monitoring of the current Erasmus+ programme and its next edition, contributing to at least one consultation and participating in at least three meetings with European Institutions and/or Member States.
- 4.19** Through coordinated actions with the Network, strengthen the implementation of the "Future is Erasmus" campaign by supporting at least five National Organisations to engage with their national Ministries and/or Permanent Representations to the EU.
- 4.20** Identify at least 5 internal ESN documents related to the Erasmus+ programme that may require revision for the transition to the next Erasmus+ programme (2028–2034), and prepare a structure for their revision.
- 4.21** Organise two online sessions for National Organisations and Sections on the timeline and expected decision-making process for the next Erasmus+ programme (2028–2034).

- 4.22** Through participation in at least one consultation and one conference, ensure ESN's contribution to the implementation of the Affordable Housing Plan.
- 4.23** Continue our advocacy efforts for the UK and Switzerland rejoining the Erasmus+ programme by organising at least one webinar on the topic.
- 4.24** Through advocacy actions, toward at least two stakeholders, support the association of EU candidate countries to the Erasmus+ programme and ensure that higher education institutions and students are prepared for their participation
- 4.25** Organise EGM 2027 as the biggest student-led conference focused on international student mobility.
- 4.26** Organise and promote the final conference of the DETAS project.
- 4.27** Prepare the organisation of EGM 2028.
- 4.28** Create marketing materials and a promotional cycle for the IEG project, ESN Eduk8 programme, and impactful activities of ESN
- 4.29** Create marketing materials and a promotional cycle for the IEG project, ESN Eduk8 programme, and impactful activities of ESN
- 4.30** Create a report with clear outputs after EGM 2026.
- 4.31** Create a long-term plan for EGM.
- 4.32** Develop and implement a communication campaign during the first semester of the academic year 2025/2026 to promote the Student Mobility Guidebook, reaching at least 20,000 views across ESN International's social media channels.
- 4.33** Promote [InclusiveMobility.eu](https://www.inclusivemobility.eu) as the standard platform for HEIs to inform international students about inclusive mobility opportunities.
- 4.34** Develop and implement a communication campaign during the second semester of the academic year 2025/2026 to promote the Virtual Assistant, reaching at least 20,000 views across ESN International's social media channels.

- 4.35 Bring a minimum of two experts to cover the topic of media relations for the Communication Community.
- 4.36 Create two social media campaigns to increase the visibility of ESNcard as a membership card of ESN and the Erasmus Generation.
- 4.37 Organise regular meetings with key stakeholders to share ESN's latest outputs and ensure its continued relevance in the higher education sector.
- 4.38 Optimise the reach and target audiences of the internal, external and ESNcard newsletters by creating a new cohesive outline between them.
- 4.39 Have at least fifteen more NOs/Sections submitting designs to the Erasmus Generation Shop, to increase visibility and engagement of the webshop with the Network and international students.
- 4.40 Through at least one Community Meetings session, strengthen the Network's capacity to engage external stakeholders in internal events.
- 4.41 Review and update the collaboration framework with Associate Members, transitioning it from a governance-focused model to a structured collaboration with partner organisations.
- 4.42 Adapt the Annual Report to showcase and highlight the impact of ESN.
- 4.43 Increase the financial transparency of ESN by creating a dedicated tab on our website with the financial report information for public availability.



5) DIGITALISATION OF MOBILITY AND IT INFRASTRUCTURE

ESN will enhance its digital ecosystem with centralised platforms, ensuring a seamless, branded experience for students and volunteers alike. ESN will set clear IT standards, align with the digitalisation priorities in different mobility programmes, and guide IT development within the Network. Investment and innovation in IT must come from within. Thus, volunteers will be empowered and supported by a strategic IT vision to gain the digital skills and competencies needed to effectively employ the tools and support students.

The goals and objectives of the Digitalisation of Mobility and IT Infrastructure strategic priority can be found in the Three-Year Strategy 2025-2028, pages 15-17.

- 5.1** Create and share with the network the onboarding plan for the digital ESNcard.
- 5.2** Start selling the digital ESNcard in the countries chosen as the testing group.
- 5.3** Shift registration and login from ESNcard.org and the other international platforms to AMS.
- 5.4** Onboard 8 NOs to the digital ESNcard, reaching a total of 15 sections on the platform.
- 5.5** Continue working on edge cases to increase the usability of AMS in the Network.
- 5.6** Create informative documents about the onboarding of the digitalisation of ESNcard in cooperation with the National Organisations and Sections involved in the testing.
- 5.7** Develop guidelines and materials to ensure proper communication and implementation of the digitalisation of ESNcard for stakeholders of all levels.
- 5.8** Implement a new Events Registration System suitable for all three levels of ESN, to be integrated with already existing platforms (e.g. ESN Activities).
- 5.9** Implement the mapping HEI-Section in ESN Accounts/API, to improve internal governance of the Network.
- 5.10** Plan a blueprint for the addition of an entrepreneurship Hub in EGP with training materials and MOOCS for users, through the ETI Labs project.
- 5.11** Complete the merge and transition of the ErasmusIntern.org platform into ErasmusCareers.org.



5.12 Blueprint a scoped quality improvement to Erasmusintern.org with inclusion elements, particularly an inclusion-based filtering system, through the IN KEY project.

5.13 Improve ErasmusIntern.org to be a more qualitative full-cycle mobile traineeship supporting tool for matching and monitoring of the traineeship, through the DETAS project.

5.14 Implement the results of the platform redundancy analysis and remove or merge redundant platforms.

5.15 Define a data model to be used as a basis for data visualisation tools to be implemented in ESN International's platforms.

5.16 Explore the possibilities of further expansion and wider implementation of the BuddySystem.eu with ESN France.

5.17 Leverage our involvement in the ESCI tender to increase our presence in the wider digitalisation of mobility space and use our voice to advocate for student needs.

5.18 Ensure ESN's cooperation in the digitalisation tender results in a structured knowledge base for the Network by developing clear documentation, organising knowledge-sharing sessions (e.g. during Community Meetings), and actively involving Network members in the implementation and feedback processes.

5.19 Draft ESN International's Digital Strategy.

5.20 Restructure the ESN Wiki, to provide a more structured and user-friendly knowledge management hub for volunteers belonging to all three levels of ESN, including any necessary content updates.

5.21 Support the Network in implementing Satellite 5 and deprecating CAS authentication.

5.22 Refine the feedback process of platforms by creating a standard procedure and calendar for gathering feedback.

5.23 Create training paths to be employed and facilitated by the IT Committee to train our volunteers in digital literacy.

5.24 Research institutional collaboration opportunities to build IT capacity and digital skills within the Network and partners.

5.25 Improve the already existing features of ErasmusCareers.org, to improve both recruiters' and students' experience on the platform.

5.26 Improve IT governance within ESN International by analysing current issues, streamlining procedures, and providing solutions to common data-sharing and GDPR compliance challenges.

5.27 Perform a market analysis on EU-based cloud providers to reduce the dependency on current service providers.

5.28 Draft a proposal for the integration of the ESCI router as a means of student verification in AMS.



6) IMPACT AND COMMUNITY ENGAGEMENT

ESN will work on creating a lasting impact on society by positioning international mobility at the heart of local communities, bridging the gap between international students and their new environments. ESN will prioritise the quality of student experience, ensuring that initiatives and activities align with ESN's Mission and meet the needs of the Erasmus Generation. By offering better services and activities, collaborating with other civil society organisations and effectively measuring our impact, ESN will empower students to become true changemakers of society.

The goals and objectives of the Impact and Community Engagement strategic priority can be found in the Three-Year Strategy 2025-2028, pages 18-20.

- 6.1** Organise 1 webinar per semester on the topic of Erasmus in Schools in order to support the network in the implementation of the initiative.
- 6.2** Create a report on the Impact of ESN for the mandate 2026/2027.
- 6.3** Develop materials to support the correct implementation of the ESN Causes across the Network, ensuring alignment with ESN's overarching goals.
- 6.4** Conceptualise and start the implementation of a local phase to empower the network to tackle the challenges posed by the housing crisis at the local level, particularly from the angle of international mobility, through the MOWEHOMe project.
- 6.5** Develop online learning materials and courses to facilitate sustainable behaviour change in mobile students and create a self-assessment tool to track change and measure impact, through the Green Erasmus 2.0 project.
- 6.6** Organise International Erasmus Games 2027.
- 6.7** Improve the creation and presentation of monthly reports of activities on activities.esn.org.
- 6.8** Considering the feedback of the Network on the Activities platform, improve its usability and reporting capabilities.
- 6.9** Analyse and cross-compare data from the ESNsurvey, Section Questionnaire, and activities.esn.org, focusing on evaluating the effectiveness of support provided to international students and understanding the impact of ESN in the local communities.

- 6.10** Present at least 3 ESN International project outputs during Training and Activities monthly Community Calls.
- 6.11** Organise Social Impact Days in both semesters.
- 6.12** Establish at least one collaboration with an NGO working with youth in rural areas.
- 6.13** Through engagement with Associate Members, identify areas of collaboration during the first semester and implement at least one joint initiative with them in the second semester.
- 6.14** Establish a Working Group that will expand and finalise the current SSI of ESN events document.
- 6.15** Initiate a joint initiative/partnership with a foundation to increase the impact of ESN in other segments of the local community.
- 6.16** Create an ambassador programme for IEG by putting together former participants and relevant sports professionals to promote the initiative to international students and to increase visibility towards the local community.
- 6.17** Organise at least 2 online webinars on the reintegration of international students to raise awareness within the network and support the organisation of more impactful reintegration activities.
- 6.18** In the framework of the digitalisation process of ESNcard, assist the Sections and NOs to increase the reach of the card to cities without a Section.
- 6.19** Through the HR & Network Community, considering the data from the Section Questionnaire and the Guidelines for Membership, Governance and Internal Growth, provide structured support to National Organisations to work on expanding the outreach of Sections.



3. Timeline of implementation

The "Erasmus Student Network Action Plan 2026-2027" implementation timeline will begin on the 1st of August 2026 and conclude on the 31st of July 2027. The Action Plan 2026-2027 will follow the structures defined in the "Erasmus Student Network Strategic Priorities 2025-2031" and the "Erasmus Student Network Three-Year Strategy 2025-2028".

The progress of these actions will be reported annually and consistently by the International Board through digital communication tools and during the respective General Assembly Meetings, ensuring accountability and providing opportunities for ESN volunteers to contribute and engage.



4. ESN Projects' Glossary

This section was created to support the readiness of the document and to better track the ongoing projects ESN is developing during the 2025–2026 academic year:

- AUREA: [Automatic Recognition Assessment](#)
- DIEM: [Diversity and Inclusion in Erasmus+ Implementation](#)
- DETAS: [Digitalising Erasmus Traineeship Application Support](#)
- ETI LABS: [Erasmus Talent & Innovation Labs](#)
- [Green Erasmus 2.0](#)
- IN KEY: INclusive work Experiences for Young professionals
- MOWEHOME: [Mobile Well-Being Home](#)
- SHIFT: Student-centred Higher Education Innovation for the Future of Teaching
- Voices of Change
- [Mobile Minds in Motion](#)



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